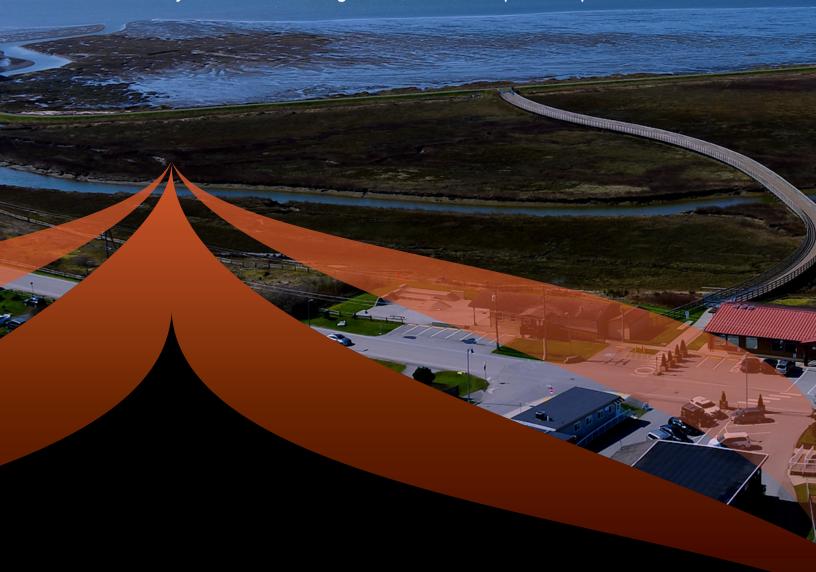
2021 LAND FACING THE SEA

7əy sweyal. This edition of Land Facing the Sea is a summary of actions taken by the Tsawwassen government from April to September 2021.



Building a strong future.
Building a strong community.





Dear Members,

The Land Facing the Sea publication is an opportunity for Executive Council (EC) to report back to Members on the work we are doing across the government from the previous three months. Although we aim to continue quarterly publications, this edition reviews both Summer and Fall of 2021. We are going to share our successes with you, just as we are going to share our challenges. We hope that reading this document gives you a sense of what your Government has been up to.

Looking back from April 1st to September 30th, the ongoing COVID-19 pandemic is top of mind. The pandemic created many new challenges and has resulted in innovative ways of working and interacting within our communities and families. The motto chosen by the Tsawwassen Legislature in 2019 – Leave No Member Behind – was at the heart of everything we did in this time of crisis.

Members, Legislators, Advisory Council Members, panel and committee members, residents and staff have displayed immense strength, determination, patience, empathy, and respect during these challenging times; we raise our hands to you. This dedication and resilience instill in us the confidence that we can, just as our ancestors before us, overcome any challenges we face.

In the last 6 months there has been a lot of excitement around the new land and housing developments throughout TFN. The community celebrated the new Youth Centre opening and all that it has to offer. Now, we are preparing for the much-

awaited Elders Centre. With the support of EC, detailed design works began in April 2021 and is already 30% complete. We also have a 36-Unit Multi-Family Housing Project underway, with site-servicing construction work that started in May 2021. TFN received a grant from the Ministry of Housing and Municipal Affairs, administered by the Union of BC Municipalities, to complete it's very first Housing Needs Assessment. These grant funds will be used to develop a reference document that will guide TFN's efforts in completing the Comprehensive Housing Strategy. Executive Council is also very excited for the proposed streetscape concept plans for the TFN Community Area, starting with a focus on Falcon Way. Executive Council is pleased to launch TFN's very first Rent-to-Own project within the Falcon Way subdivision, for Members who are unable to build their own single-family home on TFN Lands. Finally, the Tsawwassen Drive South Closure project has been another top priority for EC. The community was consulted through May and early June and a video was shared along with an online poll that was open to Membership. Executive Council approved a hybrid option based on the community feedback and we are excited to continue discussing the next steps before finalizing the engineered design.

While we miss our community dinners and gatherings, we have stayed diligent in complying with health protocols and safety guidelines. The Temporary Members Beachfront Park was created this year to be a safe outdoor space for Members within the TFN Community Area, to enjoy waterfront access, picnic and reunite during the summer months. Executive Council wanted to ensure that Members have unimpeded access to this area, and we are pleased that it's being used extensively for various purposes by the Membership.

Many of us are at different places in our journey through the COVID-19 pandemic, but we are so proud of how we have been able to maintain our culture and traditions during these times through virtual meetings and other technologies. The Summer 2021 Legislative Assembly was our fourth session conducted over Zoom, and while we are adapting to new technology, we are still able to maintain our cultural protocols: each meeting included drumming via video, an opening prayer, and a "virtual" feather runner, and all participants were encouraged to verbally acknowledge when they were passing the feather. We continue to look for new ways to share our cultural traditions, such as the new 'Language Corner' and 'Culture Corner' submissions in the Community Notice and creating QR codes to access hangam'i'nam voice recordings to learn correct pronunciation.

In May 2021, we celebrated the educational milestones of 22 students, including 12 Grade 7 students, 5 Grade 12 students and 5 post-secondary students. Their successes will ensure the continued health and well-being of the Nation in the years to come. We are so proud of each one of you in achieving this milestone, especially during these trying times. Our hope for the future is that you will all be helping our Nation continue on our path of self-determination as Tsawwassen Peoples.

Our hands go up to each and every one of you; your continued engagement and participation in our institutions, programs, and services and your strength and love for one another is admirable. We are so impressed with how you have adapted to virtual engagements and events. Your input is essential in all of our decisions and direction of the Tsawwassen Nation. With another season behind us, we can look ahead to continue forward and out of this pandemic and working together as one *naut'sa mawt*.

CHIEF & EXECUTIVE COUNCIL

CALENDAR OF ACTIVITIES

CHIEF KEN BAIRD



METRO VANCOUVER

Board of Directors - Director

| April 8 & 29 | May 28 | June 26 | July 30 | September 3 - PNE Booth Representative September 23 - Reconciliation Video (Chief & Braden) | September 24

COVID-19 Response & Recovery Task Force – Committee Member

This committee was dismantled

Indigenous Relations Committee - Co-Chair | April 28 | June 30 |

UBCM Indigenous Relations Committee – Committee Member | May 20 |

George Massey Crossing Task Force – Committee Member

There were no meetings during this reporting period

Climate Action Committee – Committee Member | April 16 | June 11 | July 16 |

Water Committee - Committee Member
| April 15 | May 13 | June 10 | July 15 | September 9 |

Council of Councils

| *May 8* |

Mayors Committee

| May 26 |

TRANSLINK

Mayors Council - Director

| April 22 | April 29 | May 27 | June 2 – Workshop | June 24 July 22 – Workshop | July 29 | September 29

Finance & Governance Committee – Committee Member

| April 16 | May 19 | June 16 | July 14 | September 22 |

DELTA POLICE BOARD

Board of Directors - Director

| April 21 | August 20 | September 16 |

INTERGOVERNMENTAL

Chief meeting with Mayor Harvie and other First Nations – Secondary Channel Dredging

| *May 20* |

Chief meeting with Minister Bennet

| May 4 |

Chief meeting with Alliance of BC Modern Treaty Nations

| May 4 |

Chief meeting with Minister Rankin - BC Restart

| *May 25* |

Chief meeting with Minister Fleming – George Massey Crossing

| *May 26* |

Chief & Executive Council - Aquillini Site Visit

| *May 28* |

Chief meeting with Fraser River Mayors Committee

| *May 28* |

Chief meeting with Carla Qualtrough

| *June 24* |

Chief meeting with Ministers Dean & Rankin – HSS related

| July 21 |

Chief & Mayor Harvie -

Signage unveiling ceremony at Gingell Park

| *July 28* |

Chief meeting with Minister Fleming – George Massey Announcement

| August 13 |

Chief - Event for MoTI re: George Massey

| August 18 |

Chief meeting with Vancouver Fraser Port Authority & Mayors

| September 9 |

COUNCILLOR STEVEN STARK

Indigenous Advisory Council on Agriculture and Food – Committee Member (this is with BC & several other FN)

No scheduled meetings during this period

Salish Sea Initiative | April 6 | June 23 |

COUNCILLOR VALERIE CROSS

Alliance of BC Modern Treaty Nations Committee Member

| *April 30* | *May 3* | *June 30* |

Alliance of BC Modern Treaty Nations
Committee Member

| *April 30* | *May 3* | *June 30* |

INTERNAL MEETINGS

Chief & Executive Council – TFN Trust Society

| *April 14* |

Chief & Executive Council - Tax Panel

| May 25 | July 15 | August 24 | September 28 |

Chief & Executive Council -

Q&A and Bingo with EC | May 26 | July 28 |

Chief & Executive Council -

Legislature Workshop | June 1 |

Chief & Executive Council -

Legislature Summer Session | June 3, 8 & 10 |

Chief & Councillor Cassidy – Standing Committee on

Language & Culture | June 4 |

Chief & Executive Council - TFN Grad Video

| *June 8* |

Chief & Executive Council – TFN Trust Society AGM

| *June 16* |

Chief & Executive Council -

TEDC Industrial Lands Offers | September 7 |

Meeting with Matcon | September 15 |

Chief & Executive Council -

Lateral Liberation Workshop | September 20 |

CULTURAL WORK

Chief – Opening of the Members Only Beachfront Park

| *June 30* |

Chief - Pole Blessing Ceremony for Karl Morgan

| *July 22* |

Chief & Executive Council – Reconciliation Walk (Orange Shirt Day)

| September 30 |

TFN ADMINISTRATION

TAX PANEL

After careful consideration, community input, professional analysis, and keeping in mind our guiding principles, Executive Council has decided to put in place a 2-year pilot program for Personal Income Tax offsets for impacted TFN members. An Impacted Member is someone who will experience actual financial loss due to the expiry of income tax exemption.

After careful consideration, community input, professional analysis, and keeping in mind our guiding principles, Executive Council has decided to put in place a 2-year pilot program for Personal Income Tax offsets for impacted TFN members.

An Impacted Member is someone who will experience actual financial loss due to the expiry of income tax exemption.

Executive Council wants to thank our Membership for all they have done to help us make this and the other tax decisions to uphold our Members Guarantee Act as best as we can. Our goal has been to minimize the financial impact of the tax exemption expiry.

EXECUTIVE COUNCIL Q&A FOLLOWED BY VIRTUAL BINGO

On May 26th and July 28th, Executive Council hosted a Zoom meeting to address questions and answers from the Membership. Not only was there a chance for dialogue, but a chance for fun and games with a few Bingo matches afterwards!

During COVID-19, the Membership really looked forward to Bingo, and having the chance to sit down and talk with Executive Council and see some familiar faces from the community.

EDUCATION AND SKILLS DEVELOPMENT DEPARTMENT

YOUTH CENTER

Leading up to summer break we continued to enjoy our new Youth Centre. The afterschool program spent a lot of time outside in our natural play park building ramps and pathways throughout the park. They had a blast using wooden balls to test their course. The teens continued to enjoy their new hang out space playing pool, ping pong and video games! Summer Break was jam packed full of fun outings and activities.! One of the best parts was learning magic tricks from magic week! The older youth 25 youth in total were employed in the Summer Student Work program. They spent the summer working at the new Tsatsu Park doing maintenance and landscaping, we also partnered with Raincoast Conservation Foundation team and scientists and learnt about our surrounding lands, waters, and wildlife.

Their highlight of the summer was fun Fridays they enjoyed trips like horseback riding, paddle boarding and whale watching. We all spent the last week of summer at Evans Lake camp which was a perfect way to end an amazing summer!





LANGUAGE AND CULTURE DEPARTMENT

In May 2021, Language and Culture became its own department, separate from Education and Skills Development with Kayleigh Meredith *Si ahl tenaat* as department Manager. With an official NEW department, comes a lot of new projects. Language & Culture assisted various departments within TFN to hire Members for drumming, singing, prayers, and brushings.

In April, the Language and Culture Department (L & C) assisted Lands with cultural design elements that will be used within the future Elder's Centre. They provided a hənqəminəm name for the TFN Respite House, $\delta x^w alaq^w alawatawtx^w$. As a community engagement opportunity, they helped put out 3 options to the Community of hənqəminəm names for TFN's Beachfront Park Property. The community voted on all 3 and the final name chose was $smaq^w alaba$ (Blue Heron Park). L & C also held their first in-person (with proper COVID protocols in place) Longhouse Committee Meeting. They also arranged the Closing of Longhouse for the season and feeding of the poles. And finally, the City of Delta started using an Indigenous Land Acknowledgement at the beginning of Delta Council Meetings! Land Acknowledgement was created with staff from the City of Delta and TFN's Language and Culture Department.

May included events such as cedar stripping on Katzie First Nation and a Cultural feast with the Youth Centre. L & C also assisted the Public Works Department with the identification of invasive plants/medicinal plants.

In June, the first SCLC meeting was held virtually with newly appointed members in attendance. L & C was able to assist Government Services to come up with a hənqəminəm word for bracelets to be handed out on Indigenous Peoples Day in honour of the 215 uncovered at Tk'lemlúps te Secwepeme – 215 kwəmkwəm.

LANGUAGE & CULTURE

July included a Cultural Sensitivity Presentation run through with the Health and Social Services Department. This will be a workshop that each department within TFN will have the opportunity to attend and/or participate in.

In August, L & C department picked qəxmin for ceremony and assisted Natural Resources with the planning of the First Fish Ceremony (which was unfortunately cancelled). They also continued to teach drumming, singing and learning about the drum (protocol) workshop with the Youth Centre, and even taught some workshops to the TFN Stewardship Program.

September was a busy month in 2021. L & C facilitated hiring an Elder to open the new school year at the opening assembly at the Youth Centre. Culture Corner and Language Corner was created

and brought back to the Community Newsletter! It features themes for each week; what each month means in handaminam, empowering/honouring community members, recipe of the month, and weekly language. Language & Culture curriculum was rolled out for the new school year, and started with the youth at the Youth Centre on Friday, September 10th 2021. Language and Culture Ambassador, Victoria Williams skosswunson, started a virtual Land Acknowledgment with the Delta School District on Monday, September 20th. This will continue each following Monday until October 18th. This includes a Land Acknowledgement, a Welcome, sharing a song, and a həngəminəm word of the day. Finally, L & C ended the month strong and worked with the HSS Department and Delta Police Department to organize a community walk and BBQ lunch for TFN Members on September 30th for National Day for Truth and Reconciliation.

REPATRIATION OF OUR ANCESTORS

The first Ancestral Repatriation Meeting was held in May. In attendance was Robert Nahanee and Elders and Members within Tsawwassen First Nation. In June, Elders were updated on the Repatriation Work and to discuss. The Language and Culture team worked tirelessly to organize and participate in the Repatriation work that took place from July 12-16th.

On Friday July 16, 2021, after two years of planning, the Archaeology Coordinator worked collaboratively with the Language and Culture and Lands department teams to successfully reinter over 300 Ancestors to our new mortuary hut on TFN Lands. These Ancestors, some dating back to 4500 years before present, were removed from their burials from various locations in scawaθan (Tsawwassen) territory over the last century.

Our hands go up to the amazing field crew, staff and community members who helped to bring our Ancestors to their final resting place and carrying out this important work.



HEALTH AND SOCIAL SERVICES DEPARTMENT

TK'EMLÚPS TE SECWÉPEMC

On May 31st, we held a healing circle in support of residential school survivors and their families affected by the discovery at Tk'emlúps te Secwèpemc. A small memorial was set up beside the admin building to honour the children who never made it home. On July 1st, TFN HSS supported a community led initiative to host a memorial walk and BBQ to honour and the children found in unmarked graves at Tk'emlúps te Secwèpemc. This walk was an important step towards community healing for this very heavy time of Truth and Reconciliation. There were about 200 non-TFN community Members that joined for the walk in support of Tsawwassen. The TFN Delta police service team hosted a BBQ for participants.



On September 27th HSS hosted a community discussion on de-colonizing Harm Reduction and Naloxone training. This event was a start to HSS's safe space discussion series on Substance use. HSS also hosted an Infant Immunization clinic on lands.

On September 30th HSS and Language and Culture hosted a community walk for the first annual day of Truth and Reconciliation. Over 500 people from Delta and TFN came together to walk and focus on continued reconciliation journeys.

In August and September of this year, TFN brought on 2 experienced Care Aides to work directly with TFN members and their families, providing in-home care and support. TFN has previously been working with contracted agencies to provide these services and it has been a wonderful addition to the HSS team to bring Sue and Jennifer on. Both Sue and Jennifer have been working alongside the TFN nurses and have been providing essential care to those who need it in the community.

VACCINATION CLINIC JUNE 6TH

On June 6 TFN HSS department in collaboration with Fraser Health and First Nations Health Authority hosted the second vaccine clinic for community Members and their households to receive the second dose of the Pfizer vaccine to protect against Covid 19. Community Members and their households 18+ were able to receive the second vaccine dose and those 11-17 years of age were able to receive their first doses. The clinic was extremely well attended, reducing the risk of COVID-19, including severe illness by 90% or more, among people who are fully vaccinated.

On July 26th TFN HSS department hosted a third vaccination clinic to ensure youth were able to receive their second doses of the Phizer Covid-19 vaccine. TFN DPD also hosted a BBQ for vaccine clinic participants.

NATURAL RESOURCES DEPARTMENT

FISHERY PATROLS

From April to September 2021, 146 vehicle patrols were conducted, and 19 vessel-based patrols. 84 Recreational violations were dealt with by Resource Management staff in which data was collected, items were seized, and violation information was forwarded to DFO for further regulatory action. Recreational violations spanned from:

- unlawful possession of clams and oysters in closed areas
- unlawful possession of undersized and female crab
- · illegal crab gear
- fishing with barbed hooks in the Lower Fraser River

There were 3 joint patrols conducted with BC COS, 7 joint water and land patrols with ECCC, and 3 joint patrols with DFO Conservation and Protection for Shellfish Violations.

There were 2 openings for Eulachon in April and 5 openings for Chinook in August, in addition to

3 limited openings from June-Early July to secure Salmon for the First Fish Ceremony.

For the August openings, the Natural Resources Department assisted with Food Fish Distribution on lands to ensure all adult members interested in obtaining Salmon received 5 Chinook and all eligible children 3 Chinook. Additional fish was sent to the processor and preserved for community programs, as well as future canning initiatives.

In addition to the August openings, there was a special Food Fish distribution on June 18th in celebration of National Aboriginal Day on the 21st. As a pop-up drive through model taking place on the longhouse grounds, many members came down to receive cases of canned Sockeye, candied and smoked Chinook, and various sized filets that members enjoyed as meals in recognition of the day. The Natural Resources Department was proud to be able to assist the community by ensuring the Nations food was shared on this special occasion.



New Resource Manager Officer Addition

In June we welcomed a new Resource Management Officer in Curtis Tyson. He has been training under Resource Management Officer Kyle Flindt and is a member of the TFN community. We are excited to have him as a part of the team and look forward to seeing him grow in the position.



POLICY AND INTERGOVERNMENTAL AFFAIRS DEPARTMENT

POLICY DEVELOPMENT

The policy team works across government departments to develop new legislation, regulations, and policy for TFN, and to engage with other governments to advance TFN's rights and interests. In Summer 2021 we:

- Secured a meeting between Chief Baird and the Ministers of Indigenous Relations and Reconciliation and Children and Family Development (MCFD). This was a positive meeting that kickstarted a new relationship with MCFD as we are now discussing how to enhance the delivery and funding of child and family services on Tsawwassen Lands in the years to come.
- Advanced work on amending the TFN
 Procurement Policy. This has been an
 interdepartmental collaboration with Legal,
 PIGA, and Finance, and has included a thorough
 process of engagement with Executive Council
 and Legislators.
- Worked with other Self-Governing Indigenous
 Governments to secure a significant allocation
 from the Indigenous Community Infrastructure
 Fund. Although the allocation has not been
 formally accepted (because of the caretaker
 period caused by federal election), TFN is set to
 receive approximately \$5.8 million dollars over
 four years that will be used to support Members
 with servicing and pre-construction of lots
 for housing.
- Supported community engagement on proposed amendments to the Election Act, implementation of the upcoming dual membership ineligibility, and the community vote on the English Bluffs Settlement.
- Collaborated with other BC Modern Treaty
 Nations to ensure treaty nation interests are
 included in BC's Action Plan to implement the
 Declaration on the Rights of Indigenous Peoples.

TERRITORY MANAGEMENT

This branch of the Policy and Intergovernmental Affairs Department co-ordinates and leads TFN's involvement in major projects, referrals, and archaeology which result largely from external developments that may have an impact on TFN's Treaty Rights. Here are some highlights of our work in Summer 2021:

- One highlight borne out of the RBT2 EA Process is the development of The šxwkwecxənəm Framework. A Government-to-Government Mechanism for Addressing Modern Treaty Implications of the Proposed Roberts Bank Terminal 2 Project on the Treaty Rights and Aspirations of Tsawwassen First Nation. This is a comprehensive federal accommodation proposal to help build internal stewardship capacity for the Natural Resources Department.
- Policy and Territory Management staff are currently working on a TFN Valued Components project to serve as a guideline to assess all projects happening with Tsawwassen's Traditional Territory.
- On Friday July 16, 2021, after two years of planning, the Archaeology Coordinator worked collaboratively with the Language and Culture and Lands department teams to successfully reinter over 300 Ancestors to our new mortuary hut on TFN Lands. These Ancestors, some dating back to 4500 years before present, were removed from their burials from various locations in scawaθan (Tsawwassen) territory over the last century.





GOVERNMENT SERVICES DEPARTMENT

ENROLLMENT QUARTERLY REPORT

As of September 30th, 2021, the total population of Tsawwassen Frist Nation is 508 Members. During the summer months, the Enrolment Committee explored options for making the application forms and reports more inclusive of diverse gender identities.



SUMMER 2021 LEGISLATIVE ASSEMBLY

A Special Session of the Tsawwassen Legislative Assembly was called in June 2021, to consider two items. The first was Bill 002-2021, the Legislator Stipend Amendment Act, which moves the remuneration rates for Legislators to a regulation under the Government Organization Act in order to facilitate a smoother process for making increases to those rates in future. The second item was Resolution R.002-2021, a Resolution to approve in principle the proposed amendments to the Election Act [Draft Bill 003-2021], subject to review at a community meeting of Tsawwassen Members. This resolution was the first step in the process for making amendments to the Election Act, which if approved would extend the term of office for elected officials to four years and fix the General Election date on the third Saturday in October in election years. During July and August, staff from the Policy and Intergovernmental Affairs department engaged in community consultation around the proposed bill.

COMMUNITY EVENTS

Due to ongoing public health restrictions, staff were unable to host any in-person community events during the spring and summer. However, Treaty Day 2021 was celebrated virtually with a video, gift card mail-out, and online prize give-aways. And since Treaty Day coincided with Easter weekend, staff hosted a drive-through food hamper give-away at the Rec Centre to hand out turkeys, Bannock mix, and Easter cookie decorating kits. For National Indigenous People's Day, staff gave away travel mugs, water bottles, and commemorative bracelets at the Rec Centre, and published links and online resources via the TFN website and Facebook page, with ideas on how to celebrate the day virtually.

Welcome to our newest Government Services staff member!

In September 2021, Brenda Wright joined the Government Services team as the Leaseholder Relations Coordinator. We look forward to introducing Brenda to Members at future events.

LANDS AND PLANNING SERVICES DEPARTMENT

ELDERS CENTRE UPDATE

The much-awaited Elders Centre, located in the very central and visible Blue Heron Way Site 1 precinct, is currently in the detailed design phase. With EC's support, work on Phase II (detailed design) commenced in April 2021 and is already 30% complete. A "For-Information" meeting was scheduled for elders and would-be-elders 50+ on May 26th via Zoom (online), to review the schematic design revisions provided by the Architect incorporating feedback received during the community consultation in February 2021.

The building has been designed to represent a blue heron facing the marsh, poised to take flight. It blends traditional Coast Salish features using a material palette of wood, stone, and glass. Special attention has been paid to the placement of decks for seamless views of the water as desired by TFN's Elders. Lands Staff have been seeking guidance from the Culture department on the art pieces that may be incorporated, and ensure a fair process for commissioning the art.







TFN COMMUNITY FARM PILOT PROJECT

EC has approved the collaboration between Earthwise and KPU on the TFN Community Farm Pilot project. Since April 13th, Staff have connected with Earthwise Society to finalize the work plan and service contract to be completed in two phases. EC has also approved the preferred pilot project location (see map below) and directed staff to work with Earthwise society and ensure ethe pilot project is implemented by 2021.

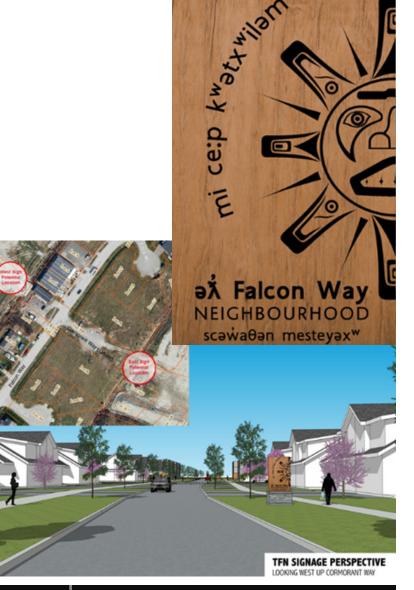
KPU will likely provide some hands-on educational sessions at the TFN Community Farm, in-lieuw of the member benefits they could not provide in 2020. The farm site inspections, soil testing, identifying constraints, finalizing signage, excavation and cleared have been completed. Site tilling, fencing and ground cover planting to protect it through winter months, will also be completed before the year end. Simultaneously, development of an operational plan for the farm, including a recommended budget is being undertaken and will likely be completed in the coming months.

36-UNIT MULTI-FAMILY HOUSING PROJECT

The 36-unit project is well underway. The on-site infrastructure work for the project has been ongoing. The site-servicing construction work started in May 2021. The design-build tender for the dwelling portion of the project has been awarded. The first 12 units for this project will be built by Summer 2022.

HOUSING NEEDS ASSESSMENT

TFN has received a \$15,000 grant from the Ministry of Housing and Municipal Affairs, administered by the Union of BC Municipalities (UBCM), to complete it's very first Housing Needs Assessment. Under EC's guidance the work enabled by the grant will allow TFN to develop a reference document that will guide its efforts in completing the Comprehensive Housing Strategy, including Capital Planning for future affordable housing needs and other important initiatives that TFN has embarked upon. The Engagement and community consultation work for this project began in June 2021 and several consultations were held for different age groups. An online survey was also available to all Members till September 2021 and Staff are now in the process of analyzing all data that has been gathered from the Membership and will complete the final report by end of 2021.



FALCON WAY DESIGN GUIDELINES

The Falcon Way Design Guidelines and Tsawwassen Drive Design Guidelines are envisioned to enhance the character and streetscape within the TFN Community Area Plan, balance pedestrian/vehicular traffic, including traffic calming measures, resolve parking concerns, support a transportation network characterized by greater connectivity, reduce environmental impacts (air, water), promote development that makes the most efficient use of land, and increase a sense of belonging among the membership. Based on Executive Council's direction to address parking needs in the Falcon Way Precinct and overall streetscape improvement of the neighborhood, Lands staff have prioritized work on the Falcon Way subdivision before moving onto Tsawwassen Drive. This project is divided into three phases. Phase 1 which comprised of doing an Infrastructure Inventory Analysis has been completed. Phase 2 included community consultation and outreach which was undertaken from May 11-20, 2021, with all families living in the neighborhood.

A proposed streetscape concept plan for Falcon Way and Members has been developed in response to the Phase 2 Member engagement findings. This concept plan will be considered by the Executive Council and a preferred option will be finalized in the coming months. This will complete Phase 3 of the project. Additional funds may be used to develop a phasing and implementation plan. Key features of the proposed concept design include the following:

1. Traffic calming:

The design incorporates a number of traffic calming features including raised crossing at the intersection of Cormorant Way and Falcon Way, defined curbs and curb bulges at intersections, reduced drive lane at intersections along Falcon Way to 6 m width (wider in other locations), raised pedestrian crossings at key points along Falcon way and parallel parking on the south side of Falcon Way.

2. Pedestrian Connectivity and Safety:

A key feature of the plan is to provide for safe pedestrian movement along Falcon Way and safe crossing at intersections. A 3m wide multipurpose path, allowing for bikes and pedestrians, is proposed along the west side of Falcon Way connecting across Cormorant Way via a raised pedestrian

crossing. Locating the path on this side of the street provides direct connection to the Youth center. The multipurpose pathway provides pedestrian priority at resident driveway crossings. On the east side of Falcon Way, a secondary sidewalk is provided to link residents to safe crossings at intersections.

3. Livable street:

The proposed plan incorporates large boulevards to separate the vehicular and pedestrian circulation routes. These boulevards provide for handling of storm water runoff from the street and incorporate absorbent topsoil for stormwater retention and soil volume for street trees. Parallel parking is accommodated on the east side of the streets in between curb bulges that are used as traffic calming devices. Residents are provided with new sidewalk/ curb crossings and let downs at their driveway locations. Opportunities for seating (street benches) and social engagement will also be introduced into the plan. A more natural placement of street trees in groups of ones, twos, threes is proposed along Falcon Way to provide for a more natural appearance and to contrast the more standardized plantings of the leasehold neighbourhoods.

4. TFN identity (Placemaking):

The plan provides opportunities for adding placemaking elements that create TFN identity and enhance way finding signage. Along Cormorant Way the plan identifies opportunities at the TFN/leasehold border to use TFN branding (signage with Coast Salish design) to identify the transition onto TFN member property and signify the transition from lease area to members area. Using Coast Salish design for crosswalks along the Falcon Way route further help to reinforce the TFN identity.

5. Parking on Raven Lane and Falcon Way:

In June 2021 EC approved in principle the parking plan for Raven Lane. This was aimed at minimizing the existing parking concerns voiced by residents of Raven Lane. The high-level FWSD concept plan shows a total of 73 new parking stalls proposed (39 spaces on Raven Lane and 34 spaces in pocket shoulders along whole of Falcon Way. On Raven Lane, the layout also shows crosswalk, stamped concrete pathway, grass boulevard and log rail fencing (to deter motorist from driving into the courtyard of the old 6-plex). This concept is likely to improve the overall street parking concerns along Falcon Way, heard during member engagement sessions.

6. Falcon Way Community Park integration:

This park will be upgraded to provide for new a playground and family social gathering area. The proposed sidewalks and crossing along Falcon Way help to provide residents safe travel to and access into the park. Additionally, a new link is proposed from Falcon Way Park west to the Sports fields.

FALCON WAY CORMORANT DRIVE MEMBER ENGAGEMENT OPEN HOUSE

As per Executive Council's direction, on Sept. 23, 2021 an in-person and online workshop on "Know Your Roads and Falcon Way Streetscape design" was successfully completed by Lands staff. Many Members attended the open house and provided their feedback to Staff which have been shared with EC. Given the success of this open house, there will be more of these sessions in the near future.

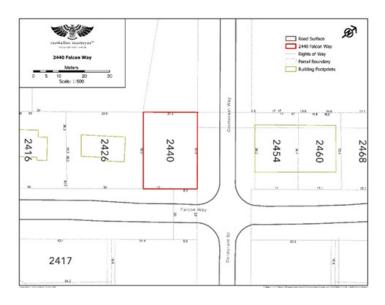


FALCON WAY PLAYGROUND

The Falcon Way playground is now in the detailed phase with a concept finalized by EC. Executive Council has prioritized this park to be completed in Summer 2022 and the park will serve the community in many ways. There will be a picnic area, benches, and nature-based theme for all play equipment that can be used by various age groups such as toddlers, teenagers, etc.

FALCON WAY RENT TO OWN PROJECT

Executive Council is pleased to launch TFN's very first Rent-to-Own pilot project within the Falcon Way subdivision. A 3-bedroom home will be moved from its current location at 1863 Tsawwassen Drive to 2440 Falcon Way and will be available for occupancy in early 2023. Staff are working on a feasible Rent-to-Own program for Members who are unable to build their own single-family home on TFN Lands. The Rent-to-Own project at 2440 Falcon Way is a good opportunity for a Member to own a home that will be completed by TFN. A waitlist has been created, and eligibility will be determined based on the Falcon Way Disposition Policy and other factors including financial eligibility and family ties.



ZONING AMENDMENT PL000424

On October 5, 2021, Tsawwassen First Nation Executive Council (EC) passed Order 062-2021 to approve the proposed amendments to the Zoning Regulation for the introduction of a new CD1 6-Storey Apartment Residential Zone and rezone Lots 203 to 207 and 222 to 225, Plan EPP83165 from "SF2 Single Family Residential without Lane" to "RM5 Multi-Family (Street Townhouse) Residential".

Before making its decision, EC directed staff to conduct extensive consultation sessions to ensure Members voices are heard and concerns are addressed.

MEMBERS BEACHFRONT PARK

The Temporary Members Beachfront Park was created this year to be a safe outdoor secured place for Members within the TFN Community Area, to enjoy waterfront access, picnic and recreate during the summer months, with proper COVID protocols in place. Executive Council prioritized this project to be usable by early summer 2021. The park was fenced and opened exclusively to TFN Members in the summer of 2021, just in time for the youth summer program that was successfully conducted in the park. Executive Council wanted to ensure that Members have unimpeded access to it and are able to enjoy this parcel of property well into the future and are pleased that it's being used extensively for various purposes by the Membership.



These sessions included:

- A combined Advisory Council and Community Virtual Meeting on September 13, 2021, 5:30-6:30pm
- An EC Workshop on September 14, 2021, 10-11:30am
- A Community Outdoor Open House on September 23, 2021, 2-3:30pm
- A Community Virtual Meeting on September 23, 2021, 5:30-6:30pm

EC took thorough consideration about Members' feedback especially their concerns on traffic impact of Cormorant Drive crossing Falcon Way. It was noted that TFN's overall road network was planned in the Land Use Plan 2009 and further defined in the Neighbourhood Plan 2011. The road network as generally illustrated in the Neighbourhood Plan is sufficient to accommodate market housing development that complies with the density cap as regulated in the Plan.

While directing staff to facilitate the Cormorant Drive construction with the Developer in accordance with the overall road network, EC's foremost consideration is to ensure road safety and allow incremental changes to the member housing area. The Developer has been provided the direction to spread traffic flow between Cormorant Drive and 41B Street.

Furthermore, the Developer will provide the following:

- Traffic calming measures at the Cormorant and Falcon Way intersection: four way stop signs, crosswalks, speed flatforms.
- Coast Salish features supporting the community identity: Falcon Way Neighborhood entry signs and TFN artist designed crosswalks.
- Construction of turn-key housing at cost on TFN owned Lots A and B, Plan EPP83165

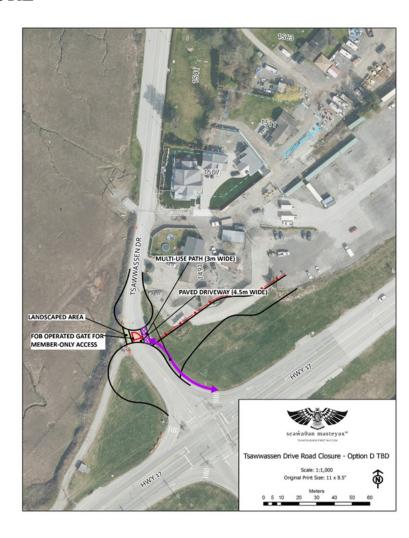
EC's thorough consideration in the PL0000424 rezoning application makes it possible to incorporate member benefits and address road safety concerns, along with the developer moving forward with the Phase 2 apartment project.



TSAWWASSEN DRIVE SOUTH CLOSURE

The 'TFN Community' designation in Section 4.1 of the 2009 TFN Land Use Plan envisions quiet, pedestrian friendly streets, parks and trails for TFN Members. As per the land Use Plan TFN needs to work towards closing the existing entrance to the community at the intersection of Tsawwassen Drive North and Highway 17 and Tsawwassen Drive at the north end of the community in support of creating a safe, quiet and pedestrian oriented seaside promenade. EC prioritized this project and directed staff to start community consultations and present viable closure options to the TFN Membership.

The community was consulted through May and early June, including one zoom meeting on May 20, 2021 for the entire community which was followed by several family meetings. A video was shared widely with the community explaining the 3 options and a voting poll was open to the Membership till end of August 2021 through which they were able to select their preferred closure option. EC has now approved a hybrid option based on the community feedback that would address various safety and logistical concerns brought up by the Membership during the consultation process and the option has less impact to the foreshore area. EC has asked staff to discuss the concept with MOTI and get a timeline for the permits before moving ahead with finalizing the engineered design.



TSAWWASSEN ECONOMIC DEVELOPMENT CORPORATION

CHANGE IN ECONOMIC DEVELOPMENT MANAGER

The Economic Development Department (EcDev) has undergone a number of changes over the last year in an effort to align TFN economic activities with other Tsawwassen Government priorities. In July 2021, TFN Member Chrystalynn Gurniak was hired into the position of Economic Development Manager. The Economic Development Manager role oversees the TFN Economic Development Corporation (TEDC), reports to the CAO and ensures that its goals and objectives are achieved in a manner that is consistent with Executive Council's strategic plan. Chrystalynn, whose ancestral name is ləqwiyə, will be primarily responsible for creating an economic environment focused on attracting and retaining business ventures while advancing economic, environmental, and social goals within TFN. She will maintain effective working relationships with the TFN Management team, Economic Development contractors, Community Members, external business partners, the Chief and Executive Council.

The purpose the department remains the same: to advance economic development on Tsawwassen Lands in a socially sustainable way, all the while maximizing the revenue and employment opportunities for Tsawwassen Members and Member businesses. However, the creation of this new position puts TFN on a new path towards achieving this objective. EcDev is seeking to further encourage pro-jects that align with Tsawwassen culture and values, including those that support sustainable devel-opment for future generations.

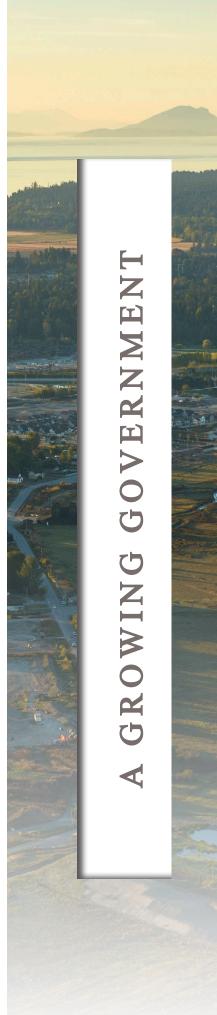
Over the next year, EcDev will be developing a strategic plan and workplan that seek to re-assess TFNs economic priorities and improve coordination with other Tsawwassen Government departments. In particular, EcDev will be focusing on 4 main areas:

- 1. Improving EcDev management and accountability
- 2. Developing a plan for TFN Agricultural and Industrial Lands
- 3. Encouraging inclusive and responsible economic growth
- 4. Strengthening and growing Member businesses

EcDev is planning to conduct a review over the next few months and develop a plan for the upcoming year.

If you have any questions about the process, please contact Chrystalynn Gurniak, Manager of TFN's Economic Development Department - cgurniak@tsawwassenfirstnation.com





ANUPAMA RAKHRA

EDUCATION SUPPORT

Anupama left her position as an Education Assistant in the Surrey school District to join the youth of TFN. She has attended Stenberg College for the Education Assistant program.

TYRELL BEAL

CHILD & YOUTH CARE WORKER

Following work at Tom Lee Music as a Consultant, Tyrell Joined TFN to assist in setting up and running the music program in the new youth centre.

RAJAN SANDHU

PLANNER 1

Rajan comes to TFN from the City of Delta where he spent time in planning and development. He has completed his Masters of Planning from the University of Waterloo.

HIMANI SHARMA

DIVISIONAL CONTROLLER (ECDEV)

Himani joins TFN with a variety of industry accounting knowledge, including 8 years of audit experience. She is designated as a CPA.

SUE REECE

HEALTH CARE ASSISTANT

Sue joins the team at TFN with over 25 years of experience as a Health Care Assistant. She has a diploma from West Coast College.

JENNIFER DRAKE

HEALTH CARE ASSISTANT

Jennifer recently moved to BC from Newfoundland where she gained over 12 years of experience as a respite worker. She completed the Personal Care Attendant Program with Honours Diploma.

BRENDA WRIGHT

LEASEHOLDER RELATIONS COORDINATOR

Brenda has over 25 years of relationship and communication experience in both the private and public sectors. She holds a Bachelor of Arts degree in Political Science and English.

LIXIN XIE

ENGINEERING TECHNOLOGIST

Lixin has over 10 years of Civil Engineering experience. She holds a Diploma in Civil Engineering Technology from SAIT Polytechnic in Calgary.

EDGARDO CASTANEDA

INTERMEDIATE PROJECT MANAGER

Edgardo has over 12 years of experience managing large and small projects. He has a Bachelor of Architecture and is a member of the Project Management Institute – Canadian Coast Chapter.

CAMILLE LYON

RESPITE HOUSE COORDINATOR

Camille has transitioned from being a contracted respite house coordinator into a full-time role with TFN. Camille also spends time as a youth worker at the Women's Crisis Program with Covenant House.

STEFANIE LEONARD

OUTREACH WORKER

Stefanie has worked for many years as an outreach worker and community advocate. She holds a Bachelor of Arts degree in Community Criminal Justice with Distinction from Kwantlen Polytechnic University.

CURTIS TYSON

NATURAL RESOURCES ENFORCEMENT OFFICER Curtis has been a Natural Resources Technician for a year before transitioning into his role of Natural Resources Enforcement Officer. He attended BCIT in the Marine Engineering Cadet Diploma Program.

ORDERS OF EXECUTIVE COUNCIL

The following Orders were passed by Executive Council during April to September 2021 period:

O.026-2021	Order to award contract for construction of site services for the 36 Unit Member housing
	development to RTR Terra Contracting Ltd.
O.027-2021	Order to establish the Housing Advisory Committee
O.028-2021	Order to appoint Farida Bishay and Soraya Bishay to the TFN Property Tax Authority
O.029-2021	Order to call the Summer 2021 Special Session of the Legislature
O.030-2021	Order to enact the Annual Rates Regulation (2021)
O.031-2021	Order to approve grant funding application to the Local Government Partnership Program
O.032-2021	Order to approve grant funding application to the First Nations Well-Being Funding
	Program 2021
O.035-2021	Order to amend the Offsite Levies Regulation
O.036-2021	Order to approve PL000432 Rezoning for Lot B, EPP59012
O.037-2021	Order to approve the BC First Nation Gaming Revenue Sharing LP Agreement
O.038-2021	Order to enact the Home Insurance Assistance Policy (2021) and repeal the Home Insurance
	Assistance Policy (2016)
O.039-2021	Order to enact the Emergency Housing Assistance Policy (2021) and repeal the Emergency
	Housing Assistance Policy (2019)
O.040-2021	Order to approve the execution of the Agreements with the Vancouver Fraser Port Authority re: RBT2
O.041-2021	Order to approve Annual Consent Resolutions for companies wholly owned by TFN
O.042-2021	Order to approve Development Permit DP000090
O.043-2021	Order to approve sole-source contract to ADC Management LP for TFN fibre optic conduit
O.044-2021	Order to appoint Keith Wahlstrom as Approving Officer and Wenyan Yu as Deputy
	Approving Officer
O.045-2021	Order to seek grant funding from New Relationship Trust Nation Building - Direct Support
	project category
O.046-2021	Order to approve the transfer of TFSI of Lot 27 to Christina Shellard
O.049-2021	Order to award contract for demolition of the 64th Avenue Barn to Unbuilders Deconstruction
O.050-2021	Order to issue Environmental Protection Development Permit DP000084
O.052-2021	Order to authorize signing of the Contribution Agreement to support the proposed Fish Trap Project
O.053-2021	Order to amend the Policy for Payment of Servicing and Pre-Construction Costs
O.054-2021	Order to amend Schedule 10 of the 2021-2022 Appropriations Act
O.055-2021	Order to approve the escrow agreement between TFN, Fasken Martineau DuMoulin LLP,
	and the Vancouver Fraser Port Authority re: RBT2
O.058-2021	Order to issue Multi-Family Residential Use development Permit DP000087